Any disclosable public records related to an open session item on a regular meeting agenda and distributed by Community Services Bureau to a majority of members of the Head Start Policy Council less than 72 hours prior to that meeting are available for public inspection at: 3068 Grant St. Bldg. 8, Concord, CA 94520 during normal business hours. (Gov. Code, section 54957.5(b) (2)).

# Agenda

Group/Meeting Name: CSB Policy Council Meeting		
Date: February 21, 2024         Time: 6:00 PM - 8:10 PM		
Meeting Location: 500 Ellinwood Way, Pleasant Hill, CA 94523		
Purpose: Conduct Regular Mont	hly Meeting	

The Community Services Bureau of Contra Costa County will provide reasonable accommodations for persons with disabilities planning to participate in Policy Council meetings or subcommittee meetings. Please contact Ana Araujo at least 48 hours before the meeting at (925) 864-0837 or at <u>aaraujo@ehsd.cccounty.us</u> or you may contact the Federal Information Relay Service at 1-800-877-8339 for Teletypewriter communication assistance.

#### Desired Outcome: By the end of this meeting, we will have

1. Agreement on desired outcomes and ground rules so that our meeting is productive.

- 2. A wellness activity to open communication and enhance overall wellbeing.
- 3. An awareness of CSB correspondence so that we are all informed of current notifications.
- 4. An opportunity for the public to address the CSB Policy Council and share thoughts and ideas that may impact their work and the needs of the community.
- 5. A Parent Recognition of Staff Excellence Award presentation to validate employee dedication and uniqueness while working with children and families.
- 6. Heard and ratified the Executive Subcommittee member appointed to fill a vacant position to have a fully represented Executive Subcommittee.
- 7. An approval of a Community Representatives so that our council is fully seated.
- 8. A review, discussion, and approval of the CSB Admission Priorities/ Selection Criteria and Recruitment plan for the 2024-2025 program year.
- 9. A review and approval of November 15, 2023, Policy Council Minutes.
- 10. Heard administrative Reports: An understanding of the monthly updates and approvals to ensure ongoing communication and necessary actions take place for seamless program operation.
- 11. An understanding of the 1<sup>st</sup> DRDP Child Outcomes Baseline Assessment report and School Readiness Goals for the 2023-2024 program so that Policy Council members are aware of agency wide baseline data of children's assessments
- 12. An understanding of the 2024 Program Goals & Objectives semi-annual update to be aware of progress in meeting milestones.
- 13. Received Information on the importance of oral health and CSB's continued partnerships to provide preventative services and education.
- 14. An understanding of subcommittee updates so that representatives are informed of subcommittee discussions and outcomes.

- 15. An understanding of Site Reports so that we may celebrate our co-parenting and partnership-building efforts.
- 16. Heard announcements so that we may be informed of Bureau news and/or available community resources.

#### 17. A Meeting Evaluation so that we may review our strengths and make any improvements as needed.

		Agenda		
	What?	How	Who	Time
	(Content)	(Process)		(Minutes)
1.	Review Desired Outcomes	Present Clarify Check for understanding	Juan Batiz Vice Chair	2
	Meeting Ground Rules	Present Clarify Check for understanding	Tuliisa Miller Parliamentarian	2
2.	Wellness Activity	Present Clarify	Juan Batiz Vice Chair	5
3.	Correspondence	Present Clarify	Karen Medrano Secretary	2
4.	Public Comment	Present	Public	2
5.	Parent Recognition of Staff Excellence Award Recognition	Present Clarify	Juan Batiz Vice Chair	5
6.	Action: Ratification -Nomination of Exec Member	Present Clarify Check for understanding Check for Agreement	Juan Batiz Vice Chair	7 (3 minutes for roll call)
7.	Action: Review and Consider Approval of a Community Representative	Present Clarify Check for understanding Check for Agreement	Ana Araujo	5 (3 minutes for roll call)
8.	Action: Consider approval of the 2024-2025 Recruitment & Enrollment Plan	Present Clarify Check for understanding. Check for Agreement	Tracy Lewis	20 (3 minutes for roll call)
9.	Action: Consider approval of November 15, 2023, Policy Council Minutes	Present Clarify Check for understanding Check for Agreement	Karen Medrano Secretary	5 (3 minutes for roll call)
10	. Administrative Reports: CSB Interim Director	Present Clarify Check for understanding	M.J. Robb	5
	Administrative Reports: Division Manager	Present Clarify Check for understanding	Amy Wells	5
	Administrative Reports: Fiscal	Present Clarify Check for understanding	Ali Vahidizadeh	5
11	. Report:	Present Clarify	LaTanya Saucer	20

1 <sup>st</sup> DRDP and School Readiness Goals	Check for understanding		
12. Report: Semi-annual Program Goals & Objectives	Present Clarify Check for understanding	Sarah Reich	15
13. <b>Presentation:</b> Oral Health	Present Clarify Check for understanding	Cathy Lucero	15
14. Subcommittees Updates	Present Clarify Check for understanding	Juan Batiz Vice Chair	3
15. Site Reports	Present Clarify Check for Understanding	Site Representatives	2
16. Announcements	Present Clarify Check for understanding	Ana Araujo	4
17. Meeting Evaluation	Plus/Delta	Volunteer	1

#### PUBLIC ACCESS AND PUBLIC COMMENT INSTRUCTIONS:

The public may attend this meeting in person at the above location. The public also may attend this meeting remotely via Zoom or call-in. Login information and call-in information is provided below.

- HOW TO JOIN THE MEETING VIA ZOOM: Zoom Meeting ID: 870 4513 5129 Password: 826100
- HOW TO JOIN THE MEETING VIA CALL-IN: Conference Call: USA 8882780254 (US Toll Free) Conference Code: 379008

#### HOW TO PROVIDE PUBLIC COMMENT:

Persons who wish to address the CSB Policy Council during public comment on matters within the jurisdiction of the CSB Policy Council that are not on the agenda, or who wish to comment with respect to an item on the agenda, may comment in person, via Zoom, or via call-in. Those participating in person should come to the podium when called upon. Those participating via Zoom should indicate they wish to speak by using the "raise your hand" feature in the Zoom app. Those calling in should indicate they wish to speak by pushing \*9 on their phone.

All public comments will be limited to 2 minutes per speaker.

For assistance with remote access contact: (925) 864-0837

Public comments may also be submitted before the meeting by email at <u>aaraujo@ehsd.cccounty.us</u> or by voicemail at (925) 864-0837. Comments submitted by email or voicemail will be included in the record of the meeting but will not be read or played aloud during the meeting



**Policy Council Meeting Minutes** 



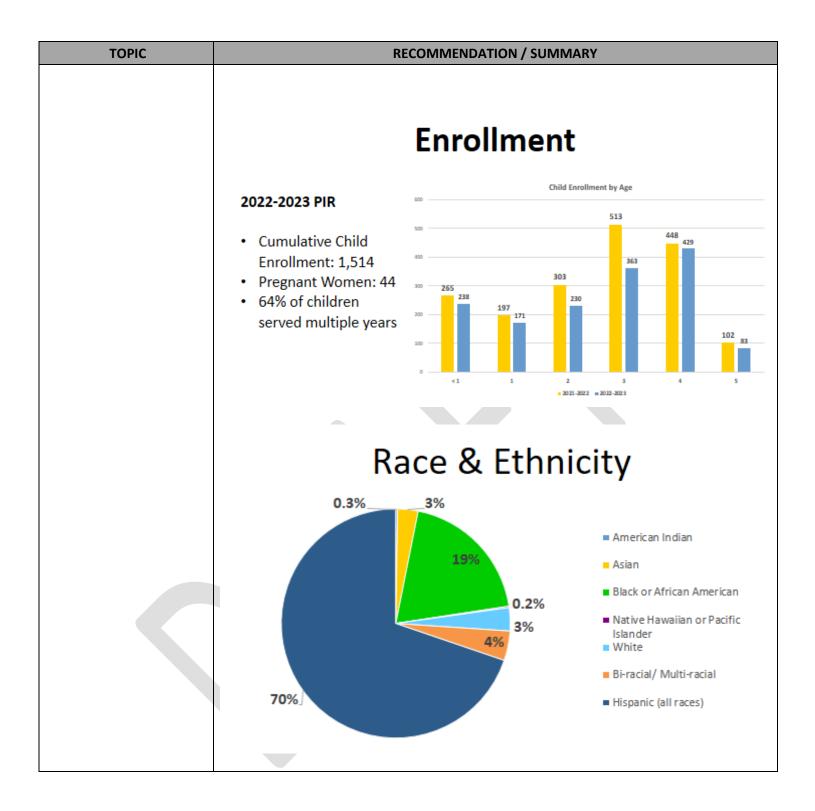
Location: 500 Ellinwood Way, Pleasant Hill, CA

Date: 11-13-23 Time Convened. 0.13 FW Adjourned. 7.36 FW Recorder. Lindi Recinos	Date: 11-15-23	Time Convened: 6:15 PM	Adjourned: 7:58 PM	Recorder: Lilian Recinos
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ΤΟΡΙΟ			RECOM	IENDA <sup>-</sup>	TION / SU	JMMARY		
Review Desired Outcomes	Jasmine Cisneros, Policy Council Chair, called the meeting to order at 6:15 PM.							
and Meeting Rules	Juan De Dios Batiz, Policy Council Vice Chair, reviewed the desired outcomes.							
	Juan De Dio	Juan De Dios Batiz, Policy Council Vice Chair, reviewed the meeting ground rules.						
Wellness Activity	Policy Coun thankful for	cil Represent	atives partic	ipated i	in a wellr	ness activit	y: "Share wi	nat you are
Correspondence	No correspo							
Public Comment	None							
Parent Recognition of	The following staff were recognized for going above and beyond in their work with the						k with the	
Staff	children and	the families	:					
	• Ms.	Adriana Diaz	, Master Tea	cher at	GMC; LaT	Tonya Sauc	er, Site Supe	rvisor II at
	Bay	o Vista; and N	As. Marisol M	1endoza	a, Teache	r Assistant	in Training a	it Balboa, wei
	pres	sented with a	certificate to	o ackno	wledge th	neir dedica	tion to child	ren and
	fam	ilies.						
Action: Review and	This item is	tabled for Jar	nuary 2024.	_				
Consider Approval of a								
Community								
Representative								
· ·	The Policy Council meeting minutes from October 18, 2023, were reviewed, and no							
Action: Consider approval	The Policy C	ouncii meetii	ng minutes fr		ODEI IO,	2023, weit		inu no
••	corrections		ng minutes ir		00001 10,	2023, Were		
of October 18, 2023,			ng minutes ir		0000110,	2023, Wert		
Action: Consider approval of October 18, 2023, Policy Council Minutes	corrections							
of October 18, 2023,	corrections • A m Carr	were noted. otion to app mona and see	rove the Poli	cy Cour	ncil meet	ing minute	s was made	by Deanna
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TOPIC	RECOMMENDATION / SUMMARY				
	<ul> <li>We are working on grant options and budgets as to what we want the grant to like. We have yet to hear about the Improvement Plant results and if we have a cleared of any deficiencies. At this moment, we don't have any updates.</li> <li>The Senior Management team has interviewed for a Deputy Director position; are moving forward with offering the job. The position will assist our Head Star program, Li-Heap, Water Program, Community Actions, and Economic Opportu Council.</li> <li>Hiring and Enrollment continue to be our priority. We continue looking to hire teachers and open new classrooms. We continue with the mission; we appreciate your recommendations and understand and thank you for your commitment.</li> </ul>				
	Amy Wells, Division Manager, reported:				
	<ul> <li>Enrollment: <ul> <li>The October 2023 enrollment was 55.09% for Head Start and 64.37% for Earl Head Start and Early Head Start Childcare Partnership #2.</li> <li>The October 2023 attendance was 81.71% for Head Start and Head Start Delegate and 81.48% for Early Head Start and Early Head Start Childcare Partnership #2.</li> </ul> </li> <li>Monitoring: <ul> <li>The Monitoring compliance rates for October 2023 were 98.3% for the Daily Facility Checklist, 99.9% for the Daily Health and Safety Classroom Checklist, 9% for the Daily Teacher Playground Safety Checklist, and 99.9% for the Month Playground Safety Checklist.</li> </ul> </li> <li>Presented Mini PIR:</li> </ul>				
	November PIR Head Start				
	A.12 Cumulative Enrollment C.7 Number of all children who are up to date (through the end of the program year) on a schedule of age-appropriate preventive and primary health care, according to the relevant state's EPSDT schedule for well child care.	<b>712</b> 85	11.94%		
	C.8a The number who have received or are receiving medical treatment.	96	13.48%		
	<b>C.19</b> Number of all children, including those enrolled in Medicaid or CHIP, who have completed a professional dental examination during the program year.	230			
			32.30%		
	<b>C19.a.1</b> Of these, the number of children who have received or are receiving dental treatment.	14	1.97%		
	C.1.a Number enrolled in Medicaid and /or CHIP	14 485	1.97% 68.12%		
	C.1.a Number enrolled in Medicaid and /or CHIP C1 Number of all children with health insurance	14	1.97%		
	C.1.a Number enrolled in Medicaid and /or CHIP	14 485	1.97% 68.12%		
	<ul> <li>C.1.a Number enrolled in Medicaid and /or CHIP</li> <li>C1 Number of all children with health insurance</li> <li>C.24 Number of children enrolled in the program who had an Individualized Education         Program (IEP), at any time during the enrollment year, indicating they were determined         eligible by the LEA to receive special education and related services     </li> <li>C.28 Number of all newly enrolled children who completed required screenings within 45 days         for developmental, sensory and behavioral concerns since last year's PIR was reported.</li> </ul>	14 485 573	1.97% 68.12% 80.48%		
	<ul> <li>C.1.a Number enrolled in Medicaid and /or CHIP</li> <li>C1 Number of all children with health insurance</li> <li>C.24 Number of children enrolled in the program who had an Individualized Education Program (IEP), at any time during the enrollment year, indicating they were determined eligible by the LEA to receive special education and related services</li> <li>C.28 Number of all newly enrolled children who completed required screenings within 45 days</li> </ul>	14 485 573 101	1.97%         68.12%         80.48%         14.19%		
	<ul> <li>C.1.a Number enrolled in Medicaid and /or CHIP</li> <li>C1 Number of all children with health insurance</li> <li>C.24 Number of children enrolled in the program who had an Individualized Education Program (IEP), at any time during the enrollment year, indicating they were determined eligible by the LEA to receive special education and related services</li> <li>C.28 Number of all newly enrolled children who completed required screenings within 45 days for developmental, sensory and behavioral concerns since last year's PIR was reported.</li> <li>C.45 Number of families that received at least one program services to promote family outcomes.</li> </ul>	14 485 573 101 151	1.97%         68.12%         80.48%         14.19%		
	<ul> <li>C.1.a Number enrolled in Medicaid and /or CHIP</li> <li>C1 Number of all children with health insurance</li> <li>C.24 Number of children enrolled in the program who had an Individualized Education         Program (IEP), at any time during the enrollment year, indicating they were determined         eligible by the LEA to receive special education and related services     </li> <li>C.28 Number of all newly enrolled children who completed required screenings within 45 days         for developmental, sensory and behavioral concerns since last year's PIR was reported.</li> <li>C.45 Number of families that received at least one program services to promote family</li> </ul>	14 485 573 101 151	1.97%         68.12%         80.48%         14.19%		
	C.1.a Number enrolled in Medicaid and /or CHIP         C1 Number of all children with health insurance         C.24 Number of children enrolled in the program who had an Individualized Education         Program (IEP), at any time during the enrollment year, indicating they were determined         eligible by the LEA to receive special education and related services         C.28 Number of all newly enrolled children who completed required screenings within 45 days         for developmental, sensory and behavioral concerns since last year's PIR was reported.         C.45 Number of families that received at least one program services to promote family outcomes.         November PIR Early Head Start	14 485 573 101 151 434	1.97%         68.12%         80.48%         14.19%		
	C.1.a Number enrolled in Medicaid and /or CHIP         C1 Number of all children with health insurance         C.24 Number of children enrolled in the program who had an Individualized Education         Program (IEP), at any time during the enrollment year, indicating they were determined         eligible by the LEA to receive special education and related services         C.28 Number of all newly enrolled children who completed required screenings within 45 days         for developmental, sensory and behavioral concerns since last year's PIR was reported.         C.45 Number of families that received at least one program services to promote family outcomes.         November PIR Early Head Start         A.10g Cumulative Enrollment of Children         C.7 Number of all children who are up-to-date on a schedule of age-appropriate preventive	14 485 573 101 151 434 447	1.97% 68.12% 80.48% 14.19% 21.21%		
	C.1.a Number enrolled in Medicaid and /or CHIP         C1 Number of all children with health insurance         C.24 Number of children enrolled in the program who had an Individualized Education         Program (IEP), at any time during the enrollment year, indicating they were determined         eligible by the LEA to receive special education and related services         C.28 Number of all newly enrolled children who completed required screenings within 45 days         for developmental, sensory and behavioral concerns since last year's PIR was reported.         C.45 Number of families that received at least one program services to promote family outcomes.         November PIR Early Head Start         A.10g Cumulative Enrollment of Children         C.7 Number of all children who are up-to-date on a schedule of age-appropriate preventive and primary health care, according to the relevant state's EPSDT schedule for well child care.	14 485 573 101 151 434 <b>447</b> 15	1.97% 68.12% 80.48% 14.19% 21.21% 3.36%		

ΤΟΡΙϹ	RECOMMENDATION / SUMMARY					
	C.25 Number of children enrolled in the program who had an Individualized Family Service         Plan (IFSP), at any time during the enrollment year, indicating they were determined eligible by         the Part C Agency to receive early intervention services the Individuals with Disabilities         Education Act (IDEA)					
	C.28 Number of all newly enrolled children who completed required screenings within 45 days for developmental, sensory and behavioral concerns since last year's PIR was reported.6113.65%C.45 Number of families that received at least one program services to promote family outcomes.144					
	Haydee Illan, Accountant III, presented the following financial reports:					
	<ul> <li>2022-2023 Head Start Program: In September 2023, year-to-date cash expenditures were \$8,263,458 YTD, representing 38% of the program budget.</li> <li>2022-2023 Early Head Start Program: In September 2023, year-to-date cash expenditures were \$3,471,484 YTD, representing 24% of the program budget.</li> </ul>					
	Credit Card expenditures for all programs, including Head Start and Early Head Start, for September 2023 were \$2,163.58.					
	Child and Adult Care Food Program: September 2023, total meals served, including breakfast, lunch, and supplements, were 13,131. With a claim reimbursement of \$40,929.					
Subcommittees Updates	Juan De Dios Batiz, Policy Council Vice-Chair, shared:					
	• He participated on the Fiscal Subcommittee and heard the budget updates.					
Report: 2022-2023 PIR	Ana Araujo, Comprehensive Services Manager for Parent, Family, and Community Engagement, presented the 2022-2023 Program Information Report PIR for Sarah Reich, Division Manager of TU.					
	About the PIR					
	<ul> <li>Office of Head Start (OHS) mandates grantees to submit the Program Information Report (PIR) for each HS/EHS program annually</li> <li>Important source of descriptive and service data</li> <li>Data drives decision making and informs of quality services provided. Shared with:         <ul> <li>Head Start Community &amp; Partners</li> </ul> </li> </ul>					
	<ul> <li>Congress</li> <li>Public</li> </ul>					
	<ul> <li>Summary</li> <li>Three Program Information Reports submitted</li> <li>2 Head Start (HS) Reports</li> </ul>					
	<ul><li>Grantee/Recipient</li><li>Delegate</li></ul>					
	<ul> <li>— 1 Early Head Start (EHS)</li> <li>• Early Head Start-Child Care Partnership (EHS-CCP) included</li> </ul>					
	Performance Indicators					
	Enrollment					
	Services to All Children					
	Services to Preschool Children					
	<ul><li>Family Services</li><li>Staff and Classes</li></ul>					



ΤΟΡΙϹ			RECOMMEND	ATION / SUMMA	RY	
	Head Start- Health Services					
	Preschoolers at End of Enrollment					
	95.00%					
	90.00%					
	85.00%	_				
	82.00%					
	75.00%					
	70.00%					
	65.00%					
	60.00%					
	55.00%	Health Insurance	Medical Home	Immunizations	Dental Home	Up-to-date per EPSDT
	County State	99.90% 96.80%	99.80% 96.30%	100% 98.70%	97.00% 95.10%	81.20% 70.30%
	Family Service	95.50%	94.80%	95.00%	89.00%	75.30%
	- 100% Assoc	chool Teachers - 28% have ar higher 6 of preschool 8 ciate or equival	& 95% infant/too ent	d Education or re ddler teachers ha		_
Training:	Tracy Lewis,	Administrative	Assistant III, pr	esented:		
Head Start Eligibility	Tracy Lewis, Administrative Assistant III, presented: Head Start Eligibility HSPPS 1302.12 Policy Council Training-November 15, 2023					
			-	ave an understa l accurate eligibil		
				dignity and resp		
				or intentionally p		formation
	Eligibility Doc	cumentation				
		est and assist f	amilies with obt	aining document	tation to verify	eligibility based
	•		-			
	•	Early Head S	Start: age 0-3 an	d pregnant moth	ners	

ΤΟΡΙϹ	RECOMMENDATION / SUMMARY
	<ul> <li>Categories Of Eligibility         <ul> <li>Income at or below federal poverty guidelines</li> <li>Public assistance or SNAP</li> <li>Experiencing Homelessness</li> <li>Foster Care</li> </ul> </li> </ul>
	<ul> <li>Eligibility Process</li> <li>One-on-one interviews with families to determine eligibility – either in person or over the phone</li> <li>Use of consent forms to contact third parties to assist families with obtaining eligibility documentation</li> </ul>
	<ul> <li>Family Support <ul> <li>Individualized enrollment process allows for in-person or phone interviews and needs assessments</li> <li>Comprehensive Services support begins during the eligibility process</li> <li>On an ongoing basis, support provided through family partnership agreements, family meetings, Mental Health Unit services, etc.</li> <li>CSB ensures that all families are treated with respect and dignity</li> </ul> </li> </ul>
	<ul> <li>Confidentiality         <ul> <li>CSB's Confidentiality Policy</li> <li>Child files maintained in locked cabinets with access logs used</li> <li>Staff trained on HIPAA (Health Information Portability Accountability Act) requirements</li> <li>Access is limited to staff that are directly involved with a family or child</li> </ul> </li> <li>Code of Conduct         <ul> <li>Staff, consultants, and volunteers sign CSB's Code of Conduct which states:                 <ul> <li>The unique identity of each child and family will be respected and promoted</li> <li>Staff will not intentionally violate federal program eligibility determination</li> </ul> </li> </ul></li></ul>
	<ul> <li>regulations by enrolling pregnant women and children that are not eligible to receive services</li> <li>Failure to adhere to these policies may be cause for disciplinary actions up to and including termination</li> </ul>
	<ul> <li>Caregiver's Responsibility         <ul> <li>Application for Services</li> <li>Caregivers sign under penalty of perjury that the information they provided is true and correct to the best of their knowledge</li> <li>Family Handbook                 <ul> <li>Slot for childcare services may be vacated for falsification of information on enrollment forms</li> </ul> </li> </ul> </li> </ul>
	<ul> <li>Resources         <ul> <li>Valuable resources can be found on the Early Childhood Learning &amp; Knowledge Center Website found at: <u>http://eclkc.ohs.acf.hhs.gov/hslc</u></li> <li>For questions regarding Eligibility email Tracy Lewis at: <u>TLewis@ehsd.cccounty.us</u></li> </ul> </li> </ul>

ΤΟΡΙϹ	RECOMMENDATION / SUMMARY
Site Reports	<ul> <li>Bayo Vista</li> <li>BayoVista is celebrating a successful month of October. The children enjoyed our yearly Harvest Festival, which took place on October 24. There were lots of fun activities in each room for families to enjoy. The children all received pumpkins that were decorated and painted with help from their parents during the festival.</li> <li>Each classroom participated in the Harvest Festival. We learned about pumpkins and decorated them before taking them home.</li> <li>The school underwent power-washing and cleaning. Room #3 was equipped with a new Wallpad.</li> <li>Our Compensation Services (CS)team, Mrs. Darling and Mrs. Ayana, organized a family wellness day. Parents received tips on oral health, and each child was given a book to read with their parents about proper tooth brushing.</li> <li>Los Nogales</li> <li>We are excited about the upcoming Family Wellness/Fall Festival event that will take place on October 26th in classroom #2. During the event, we will share valuable resource information with all families attending. Additionally, we will provide a fun fall</li> </ul>
	<ul> <li>resource information with all families attending. Additionally, we will provide a fun fall art activity for the kids at one of the tables and gifts of new children's books, pumpkins, and other non-edible goodies.</li> <li>Parents were given flyers for the County Employment Career Fair, Community Services Bureau/Head Start &amp; Early Head Start, and information pamphlets for Making Parenting A Pleasure classes.</li> <li><b>GMC</b> <ul> <li>Manjeet Suman, an Infant Toddler teacher, has been promoted to Infant/Toddler Master Teacher at George Miller. Most parents and families participated in our Fall Harvest on October 19, 2023.</li> <li>Every Thursday, seniors from the Assisted League of Diablo Valley visit the preschoolers to read for them. After that, they gifted the books they have read to the classrooms. In addition, nursing students visit the preschool classrooms twice a week, on Mondays and Wednesdays, to conduct health and safety activities for the children.</li> <li>During the Fall Harvest, families received Stranger Awareness handouts, a "learning about Strangers" book, and resources on Dental and LIHEAP. Additionally, they were given a book called "Brush, Brush, Brush" to promote dental health.</li> </ul> </li> </ul>
	<ul> <li>Los Arboles</li> <li>On October 27, 2023, the Los Arboles Center celebrated the harvest festival. All parents were invited to attend and enjoy a meal with their children. The teachers had prepared a range of activities for parents and children to enjoy together, including music and dance, painting, pumpkin carving, and face painting. Every child got to bring home a pumpkin to share with their family.</li> <li>Children in the preschool classroom are currently working on a building project.</li> <li>On October 31, 2023, Marla Stuart, the EHSD director, visited the site.</li> <li>The Friday Flyer resources have been sent to parents via email.</li> </ul> Lavonia Allen <ul> <li>The representatives of Lavonia Allen PC attended their first in-person meeting in September.</li> <li>The enrollment for Classroom 2 is now complete.</li> </ul>

ΤΟΡΙϹ	RECOMMENDATION / SUMMARY
	<ul> <li>We organized a Fall Harvest Festival which included an open house, various activities for children, a photo booth, and a taste of apple and pumpkin pie with warm apple cider.</li> <li>The Family Wellness Event by CS was held on October 20, 2023.</li> <li>Librarian Bella Merrill read and sang to children on Oct. 26. Volunteers from The Assistance League of Diablo Valley read to children on Oct. 18 and 25.</li> <li>Resources for families include CalFresh, dental health, wellness, and Backpack Connection Series.</li> </ul>
	Marsh Creek
	• Our teachers and CS organized a Family Wellness and Fall Festival event where various fun-filled activities were arranged for the children and families.
	• We had a veterinarian visit and discussed her work with pets. Bella from Contra Costa Library read to the children.
	• The families were provided with specific resources based on their individual needs.
Announcements	Michelle Mankewich, Administrative Assistant Services, "Parking Lot," a place to note meeting topics not on the agenda:
	Volunteer: How do parents volunteer in the classrooms
	<ul> <li>Nutrition: Serving fresh fruits</li> <li>Children's blankets: Can parents bring their blankets?</li> </ul>
	Ana Araujo, Comprehensive Services Manager for Parent, Family, and Community Engagement provided the following announcement.
	• PC QR Codes -Introduced a new approach for parents to access the Policy Council Agendas packets. The QR codes were distributed to all centers to be posted on parent boards. Furthermore, using our CLOUDS system, parents will receive an SMS text to their mobile phones when the PC packets are posted on the CSBConnect.org web page. This new approach reaches all CSB families, providing valuable program updates in the convenience of their mobile phones and emails.

ТОРІС	RECOMMENDA	TION / SUMMARY
	<section-header></section-header>	<section-header></section-header>
	encouraged to complete a quick surv	ng reimbursement to be timely submitted each : January 3, 2024.
Meeting Evaluation	<ul> <li><u>Pluses / +</u></li> <li>The meeting ends early</li> <li>New representatives</li> <li>Members shared great questions</li> <li>It was nice to recognize more staff during the session</li> <li>Great participation</li> </ul>	<ul> <li><u>Deltas / Δ</u></li> <li>Questions mentioned under deltas were added to the Parking lot</li> </ul>

### 2024-2025 Head Start/Early Head Start/Early Education and Support Programs Recruitment and Enrollment Plan

Contra Costa County Employment and Human Services Department - Community Services Bureau

DESIRED OUTCOME: To inform the public about services available through the Contra Costa County Community Services Bureau, particularly those populations identified in our Community Assessment, and to recruit and enroll eligible children and their families into the Head Start, Early Head Start and Early Education and Support Programs.

Goal #1: To recruit eligible pregnant women, infants, toddlers, and children.

Goal #2: To recruit children with disabilities.

Goal #3: To recruit special populations as per our community assessment and selection criteria: CPS/At-Risk, Domestic Violence, Dual Language Learners, Need for Full Day Care, Homeless, SNAP/ Cash Aid Recipients, Children with Health Impairments, Teen Parents, Grandparent Caregivers, and children of currently or formerly incarcerated parents.

ACTIVITIES	PERSON (S) RESPONSIBLE	TIMELINE	LOCATION	INFORMATION TO INCLUDE	DISTRIBUTION
Mobilize Parents – Word of Mouth, is our best strategy. Make sure a supply of flyers is available for parents to take and give out.	Community Engagement Officer, Centralized Enrollment Unit (CEU) staff and ERSEA Manager	Ongoing	Policy Council, Parent Meetings, Family Newsletter, Tables in entryways.	Reproducible Flyers and Pre-App Screening Forms. Palm Cards w/HS enrollment info.	All CSB and Delegate and Partner sites.
Pamphlets/flyers distributed: a) General info on CSB services b) Enrollment flyers c) Home-based services	Teachers, Site Supervisors, CST and CEU Staff, Home Educators	Ongoing	Laundromats WIC offices Grocery Stores <b>Site lobby</b> /Classrooms Elementary Schools Clinics Community-Based Organizations County Agencies Local churches Education Offices Libraries Hospitals Community Events/Flea Markets Check Cashing Agencies High Schools One-Stop Locations Housing site offices (including- 9 housing sites in San Ramon) Homeless Programs Community Centers (Richmond, San Pablo, Oakley, Willow Pass) Parks & Rec centers (Ambrose) LiHEAP office Stage 2 & Alternative Payment Plans Family Entertainment Centers (Roller Rinks) Community Colleges First Five	Pictures Short paragraph describing program options Who is eligible Explanation of services available List Health, Nutrition, Education, Family Services, Family Wellness, Parent Engagement, Disabilities Services Home base Contact numbers and/or persons	HEAP mailings Food Stamp Offices Parent Meetings Doctors' Offices EHSD Child Care Offices Volunteer Bureaus One-Stop Centers Parents Farmers Markets (Richmond Main Street, San Pablo, Concord) *See " <i>Location</i> " section for additional distribution information Mailing information to current TANF/SNAP recipients underage 5

# 2024-2025 Head Start/Early Head Start/Early Education and Support Programs Recruitment and Enrollment Plan Contra Costa County Employment and Human Services Department - Community Services Bureau

ACTIVITIES	PERSON (S) RESPONSIBLE	TIMELINE	LOCATION	INFORMATION TO INCLUDE	DISTRIBUTION
Family Newsletter	CST staff Site Supervisors	Quarterly	Distribute to all parents / partners	Who is eligible? Who to Contact? Program Activities Events, Educational opportunities	Early Intervention Programs Community Partners Elementary Schools in the District
Contact Agencies Serving Children	ERSEA Manager, Comprehensive Services Managers	Spring and Fall and as needed	WIC offices SELPAs Child Care Centers School Districts Private Providers Community-Based Organizations Community Recreation Sites PTAs Human Service Department Partner Sites Family Child Care Networks <b>Resource and Referral Agencies</b> Stage 2 & Alternative Payment Plans First Five Offices & Centers Homeless Shelter OB/GYN Offices LiHEAP office Agencies serving children with special needs	Initial letter containing description of Head Start and Agency services and program options Personal visit to discuss coordination services, share program and curriculum information, plan referrals.	Community
Coordinate Transition Activities with Elementary Schools	MH/Disabilities Manager; Site Supervisors Education Managers	Spring/ Summer and throughout the year as needed	Childcare Centers Elementary Schools Other agencies for intake for special needs children High School/IT	Any pertinent information on child, - authorized by parent	Elementary School staff meetings & parent meetings; Site based staff meetings/ parent meetings; Policy Council Meetings
Speak at local organizations	Directors, Assistant Directors, Comprehensive Services Managers, Male Involvement Coordinator	Ongoing	Union Meetings Faith Based Organizations SHARE County Malls Fairs Clubs Community Events Other Government Agencies Non-Profit Agencies Businesses, Corporations and Foundations	Make Head Start staff or Policy Council rep. available Describe advantageous services Distribute pamphlets List of centers with contact information Set up information table with posters and pictures Application packages	Civic Organizations PTA meetings Church groups Community events

# 2024-2025 Head Start/Early Head Start/Early Education and Support Programs Recruitment and Enrollment Plan Contra Costa County Employment and Human Services Department - Community Services Bureau

ACTIVITIES	PERSON (S) RESPONSIBLE	TIMELINE	LOCATION	INFORMATION TO INCLUDE	DISTRIBUTION
"Staff Walks around the Community"	Site Supervisors, CST and CEU staff.	May – August and as needed	Neighborhoods Other Agencies	Brief description of services Magnets or other marketing aids with contact info Flyers	Community
Any opportunity for free ads in local media, including social media	Assistant Directors; Analysts, Social Media Team	Spring-Fall	Local newspaper agencies, Penny Saver, Grapevine, Radio, Public Access TV, agency presence on Facebook and Twitter, etc.	Short information on program, in English and Spanish Contact information (Recruitment hotline)	Newspapers and on line.
Community Events	ALL STAFF	Ongoing	Contra Costa County Enrollment Clinics at Sites	Information on employment for teachers Informational Flyers Magnets, etc. with brief information	Community
Maintain supply of free Head Start pamphlets (order from ACF)	Site Supervisors, Managers for HB and Partners Comp. Services Asst. Managers	Ongoing	All CSB Centers All Partner/Delegate centers One Stop Career Centers Human Services Department SS of WIC SparkPoint Family Justice Center LiHEAP office	Description of Head Start program and sample activities, with contact information.	Community
Implement streamlined referral processes per MOUs	ERSEA Manager	Ongoing	CFS RCEB Health Services CalWorks SNAP (Food Stamps)	Protocol and Procures Forms Tracking of special referrals	Organizations noted in "Location" section.
Recruitment through partnerships	ERSEA Manager, Comprehensive Services Managers, Partner Unit	Ongoing	CSB's Head Start and State child development partner agencies	Information of CSB's HS services including different program models to meet client needs. Site location and contact list. Transfer coordination.	Childcare and development partnerships
Digital Advertising	CSB Analyst and Hired consultants	6 month trial	Facebook, Instagram, Twitter	Program information, re-direct to CSB Connect	Digital platforms

## CONTRA COSTA COUNTY CSB Admissions Priorities / Selection Criteria 2024-2025 Program Year



Head Start Performance Standard 1302.14 (a)(1) mandates that the program set criteria, based on our Community Assessment, that define the types of children and families who will be given priority for recruitment and selection. Kindergarten is available in all communities that we serve. Due to the community need for full-day, full-year services, and the mandate that the Head Start & Early Head Start Program collaborate for full-day services, CSB has adopted the following selection criteria presented in order of priority, which also meets the regulations of our partner, the California Department of Education and California Department of Social Services.

INFANTS & TODDLERS (Aged 0-3, including	PRE-SCHOOL (Aged 3-5)
pregnant women)	
<ul> <li>Transfers for children <i>currently enrolled</i> in Early Head Start and California Childcare and Development programs will be accommodated before enrolling any new children. Siblings in a currently enrolled family may be given priority.</li> <li>1. Child Protective Services / Child At Risk referrals or in ◆Foster care</li> <li>2. Children from families from the lowest income according to the income ranking <ul> <li>a. When 2 or more have the same ranking then infants/toddlers with disabilities (IEP or IFSP) take priority</li> <li>b. If there is no family of the same priority with a child with exceptional needs, the family of the same priority in which the primary home language is a language other than English shall be admitted first.</li> <li>c. If there is no family of the same priority in which the primary home language is a language other than English the family of the same priority in which the primary home language is a language other than English the family of the same priority in which the primary home language is a language other than English the family of the same priority in which the primary home language is a language other than English the family of the same priority that has been on the waiting list for the longest time shall be admitted first.</li> </ul> </li> </ul>	<ul> <li>Requested transfers for children <i>currently enrolled</i> in Head Start and California State Preschool Programs (CSPP) will be accommodated before enrolling any new children. Siblings in a currently enrolled family may be given priority.</li> <li>1. 3 or 4 year olds with Child Protective Services / At Risk referrals or in ◆Foster Care</li> <li>2. 3 or 4 year olds with disabilities (after the set aside 10% has been filled) w/incomes below the eligibility guidelines</li> <li>3. 4 year olds <i>not</i> enrolled in Transitional Kindergarten (TK) <ul> <li>a. Part Day only: Children enrolled in CSPP as a 3 year old</li> <li>b. Lowest income according to the income ranking</li> <li>i. When 2 or more have the same ranking then those with the Dual Language Learner designation take priority</li> <li>ii. If no Dual Language Learner then whomever has been on the waiting list the longest</li> </ul> </li> <li>4. 3 year olds Lowest income according to the income ranking <ul> <li>a. When 2 or more have the same ranking then those with the Dual Language Learner designation take priority</li> <li>b. If no Dual Language Learner then whomever has been on the waiting list the longest</li> </ul> </li> <li>5. 3 or 4 year olds with exceptional needs (after the set aside % has been met) then 3 year olds with exceptional needs (after the set aside % has been met) then 3 year olds with exceptional needs before 3 year olds without exceptional needs</li> <li>b. 4 year olds that meet eligibility criteria without having a need for services a. Lowest income ranking <ul> <li>i. When 2 or more have the same ranking 4 year olds then 3 year olds</li> </ul> </li> </ul>
	lead Start and Early Head Start - Additional Priorities
1. Currently Homeless or Homeless within the la	
2. ♦ Current TANF Recipient (cash aid) or within 2	4 months
3. Teen parents (EHS only)	
· · · ·	

<sup>1) ◆</sup>Denotes categorical eligibility as per Head Start Performance Standard 1302.14 (b). 2) At least 10 percent of the enrollment will be made available to children who meet the definition for children with disabilities. 3) Pre-School Selection Priorities apply to both Full Day and Part Day programs unless otherwise specified. 4) Admissions Priorities / Selection Criteria, approved by Policy Council on xx/xx/xxxx and approved by Board of Supervisors on xx/xx/xxxx

#### Director's Report for Head Start Policy Council

- At your March PC Meeting, we will be bringing you our Competitive Grant Application. It is very important that you all attend. This is what governance is all about!
- February is Dental Health Month! The program has many things planned for you and as a reminder: Brush with every meal and visit your dentist regularly! Baby teeth are important and need to be cared for just as much as adult teeth! And for our babies with no teeth keep those gums healthy and clean!
- Our Economic Opportunity Council has two openings for low-income individuals in Contra Costa County. Make your voice heard and join this dynamic committee that has one goal: fighting poverty! You can make a difference! Contact Christina Reich at 925-608-8819 if you are interested or have any questions.
- February 5-9 was Pride in Food Service Week, and the program celebrated our fabulous Child Nutrition Team by showering them with artwork, home-baked goods, gift bags and lots of words of affirmation.
- We have been recruiting teachers all over the county! We held a job fair at the Brentwood Library and held 7 onsite interviews! We also began a series of Open Houses at our centers to support family members in learning about our job opportunities. Stay tuned!

### Informe del Director para el Consejo de Políticas de Head Start

- En su reunión de PC de marzo, le traeremos nuestra Solicitud de Subvención Competitiva. Es muy importante que todos asistan. ¡Esto es parte de su liderazgo y gobierno!
- ¡Febrero es el Mes de la Salud Dental! El programa tiene muchos eventos planeados para usted y como recordatorio: ¡Cepíllese después de las comidas y visite a su dentista regularmente! ¡Los dientes de leche son importantes y deben cuidarse tanto como los dientes permanentes! Y para nuestros bebés sin dientes, ¡mantén esas encías sanas y limpias!
- Nuestro Consejo de Oportunidades Económicas tiene dos vacantes para personas de bajos ingresos en el condado de Contra Costa. Haz oír tu voz y únete a este comité dinámico que tiene un objetivo: ¡luchar contra la pobreza! ¡Tú puedes marcar la diferencia! Comuníquese con Christina Reich al 925-608-8819 si está interesado o tiene alguna pregunta.
- Del 5 al 9 de febrero fue la Semana del Orgullo en el Servicio de Alimentos, y el programa celebró a nuestro fabuloso Equipo de Nutrición Infantil colmándolos de obras de arte, productos horneados en casa, bolsas de regalo y muchas palabras de afirmación.
- ¡Hemos estado reclutando maestros en todo el condado! ¡Celebramos una feria de empleo en la Biblioteca de Brentwood y realizamos 7 entrevistas en el lugar! También iniciamos una serie de jornadas de puertas abiertas en nuestros centros para ayudar a los miembros de la familia a conocer nuestras oportunidades laborales. ¡Estén atentos!

# Enrollment and Attendance Report to Policy Council January 2024

Enrollment:

- HS 61.27%
- EHS & EHS-CCP2 67.42%

Attendance:

- HS 76.60%
- EHS & EHS-CCP2 77.65%

Low enrollment due to class size restrictions and the staffing shortage. Low attendance due to illness (Cough, Cold, Runny Nose & fever).

# Informe de Inscripción y Asistencia al Consejo de Políticas Enero 2024

Inscripción:

Inscripción:

- HS 61.27%
- EHS & EHS-CCP2 67.42%

Asistencia:

- HS 76.60%
- EHS & EHS-CCP2 77.65%

Baja inscripción debido a las restricciones de tamaño de las clases y la escasez de personal. Baja asistencia por enfermedad (Refriados, tos, congestión nasal).

# **Compliance Rates for Center Monitoring: January 2024**

Tools	Overall Compliance Rate	Trends in Tools
Weekly Facility Checklist	<mark>98.45%</mark> (up .70%)	<ul> <li>Decreases in non-compliance around leaves, litter and unsafe debris attribute to the overall tool decrease.</li> </ul>
Daily Health & Safety Classroom Checklist	99.9%	- All non-compliances that occurred were at a rate less than 1%, with the top non-compliance, alarms on doors working correctly and are armed, occurring at a rate of 0.55%
Daily Teacher Playground Safety Checklist	<mark>99.9%</mark> (Up 1%)	<ul> <li>All non-compliances that occurred were at a rate less than 2%</li> <li>Top non-compliance was "Litter: The area is free of glass, sharp objects, animal feces, branches, wasp nests, and abandoned clothing" at a rate of 1.16%</li> </ul>
Monthly Playground Safety Checklist	99.36 (Down .42%)	<ul> <li>Non-compliant indicators were identified on the Daily Teacher Playground Checklist, showing us data is captured accurately.</li> <li>Top non-compliance was Rust: No rust is visible, occurring at rate of 5.13%</li> </ul>
CSB Transition & Safety Tool (Semi-Annual Data)	97.3%	<ul> <li>Highest non-compliance occurring at rate of almost 12% was "Safe environments are evident, including door alarms".</li> <li>20 of the 27 non-compliances have been addressed &amp; documented</li> </ul>
On-Site Content Area Tool (Semi-Annual Data)	95.4%	<ul> <li>Top non-compliance at 15% is "Medication is current and stored in original packaging with dose instructions from the medical provider" (11 occurrences); 9 of the occurrences have been corrected</li> <li>Of the 36 indicators, three require a root cause analysis and CSB action plan and five require documented discussion/training according to the Corrective Action Threshold.</li> </ul>

## Items to note:

- Items highlighted in green show an improvement in compliance from the previous month. Items highlighted in purple show decreases in compliance from the previous month.
- Bi-weekly data discussions continue with CSB staff and partners.
- Overall, we do see regular immediate responses to non-compliances, even if they are not finalized immediately.

February 2024 Mini PIR - Head Start		
A.12 Cumulative Enrollment	809	
C.7 Number of all children who are up-to-date (through the end of the program year) on a schedule of age-		
appropriate preventive and primary health care, according to the relevant state's EPSDT schedule for well		
child care.	138	17.06%
C.8a The number who have received or are receiving medical treatment.	104	12.86%
C.19 Number of all children, including those enrolled in Medicaid or CHIP, who have completed a		
professional dental examination during the program year.	414	51.17%
C19.a.1 Of these, the number of children who have received or are receiving dental treatment.	82	10.14%
C.1.a Number enrolled in Medicaid and /or CHIP	561	69.34%
C1 Number of all children with health insurance	659	81.46%
C.24 Number of children enrolled in the program who had an Individualized Education Program (IEP), at		
any time during the enrollment year, indicating they were determined eligible by the LEA to receive special		
education and related services	142	17.55%
C.28 Number of all newly enrolled children who completed required screenings within 45 days for		
developmental, sensory and behavioral concerns since last year's PIR was reported.	224	27.69%
C.45 Number of families that received at least one program services to promote family outcomes.	520	
February 2024 Mini PIREarly Head Start		
A.10g Cumulative Enrollment of Children	517	
C.7 Number of all children who are up-to-date on a schedule of age-appropriate preventive and primary		
health care, according to the relevant state's EPSDT schedule for well child care.	31	6.00%
C.8a The number who have received or are receiving medical treatment.	37	7.16%
C.1.a Number enrolled in Medicaid and /or CHIP	406	78.53%
C1 Number of all children with health insurance	441	85.30%
C.25 Number of children enrolled in the program who had an Individualized Family Service Plan (IFSP), at		
any time during the enrollment year, indicating they were determined eligible by the Part C Agency to		
receive early intervention services the Individuals with Disabilities Education Act (IDEA)	10	1.93%
C.28 Number of all newly enrolled children who completed required screenings within 45 days for		
developmental, sensory and behavioral concerns since last year's PIR was reported.	107	20.70%
C.45 Number of families that received at least one program services to promote family outcomes.	189	

## CONTRA COSTA COUNTY - COMMUNITY SERVICES BUREAU 2023 HEAD START PROGRAM BUDGET PERIOD JANUARY 2023 - JUNE 2024 AS OF DECEMBER 2023 - PERIOD 6

1	2		3		4	5
DESCRIPTION	Total Budget	Remaining Budget		U		Should be 67% %YTD
a. PERSONNEL	\$ 7,357,157	\$	3,075,033	\$	4,282,124	58%
b. FRINGE BENEFITS	3,137,914		299,199		2,838,715	90%
c. TRAVEL	76,765		64,085		12,680	17%
d. EQUIPMENT	100,000		44,938		55,062	55%
e. SUPPLIES	1,329,433		1,017,482		311,951	23%
f. CONTRACTUAL	4,911,607		2,344,618		2,566,989	52%
g. CONSTRUCTION	500,000		500,000		-	0%
h. OTHER	5,810,731		4,308,721		1,502,010	26%
I. TOTAL DIRECT CHARGES	\$ 23,223,607	\$	11,654,075	\$	11,569,532	50%
j. INDIRECT COSTS	967,376		528,473		438,903	45%
k. TOTAL-ALL BUDGET CATEGORIES	\$ 24,190,983	\$	12,182,548	\$	12,008,435	50%
In-Kind (Non-Federal Share)	\$ 4,913,482	\$	1,911,373	\$	3,002,109	61%

### CONTRA COSTA COUNTY - COMMUNITY SERVICES BUREAU 2023 HEAD START PROGRAM BUDGET PERIOD JANUARY 2023 - JUNE 2024 AS OF DECEMBER 2023 - PERIOD 6

Total         Remaining Budget         Total YDD Remained         Should be 704         Should be 705           a. Salaries & Wages (Object Class 6a)         Permanent 1011         5.297,656         1.289,669         4.007,987         76%           Hiring and Retention Bonus         1.802,580         1.802,580         1.802,580         -         0%           Temporary 1013         256,921         (17,216)         274,137         107%           J. PERSONNEL (Object class 6a)         7,357,157         3.075,033         4,282,124         58%           J. FRINCE BENEFITS (Object Class 6b)         3,137,914         299,199         2,838,715         90%           F. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           G. EQUIPMENT (Object Class 6d)         100,000         4,938         55,062         9%           1. Office Supplies         60,000         4,938         85,062         5%           6. EQUIPMENT (Object Class 6d)         100,000         44,938         65,062         5%           C. Other Equipment         60,000         4,938         65,062         5%           C. SUPPLIES (Object Class 6d)	1	2	3	4	5
Budget         Budget         Actual         % YTD           a. Salaries & Wages (Object Class 6a)         -					
a. Salaries & Wages (Object Class 6a)         -           Permanent 1011         5,297,656         1,289,669         4,007,987         76%           Hiring and Retention Bonus         1,802,580         1,289,669         4,007,987         76%           Temporary 1013         256,921         (17,216)         274,137         107%           a. PERSONNEL (Object Class 6a)         7,357,157         3,075,033         4,282,124         56%           b. FRINGE ENEFITS (Object Class 6b)         3,137,914         299,199         2,838,715         90%           c. Travel (Object Class 6c)         -         76,765         64,085         12,680         17%           c. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           d. EQUIPMENT (Object Class 6d)         100,000         4,938         55,062         92%           d. Other Equipment         60,000         4,938         55,062         95%           1. Office Equipment         60,000         4,938         55,062         95%           c. Other Equipment         60,000         4,938         55,062         95%           1. Office Equipment         60,000         4,938         55,062         95%           c. Other Supplies         1,00		Total	Remaining	Total YTD	67%
Permanent 1011         5,297,666         1,289,669         4,007,987         76%           Hining and Retention Bonus         1,802,580         1,802,580         -         0%           Temporary 1013         256,921         (17,216)         274,137         107% <b>a. PERSONNEL (Object Class 6b)</b> 7,357,157         3,075,033         4,282,124         58% <b>b. FRINGE Gobject Class 6b)</b> 3,137,914         299,199         2,838,715         90% <b>c. Travel (Object Class 6c)</b> 76,765         64,085         12,680         17% <b>c. Travel (Object Class 6c)</b> 76,765         64,085         12,680         17% <b>d. EQUIPMENT (Object Class 6d)</b> 100,000         4,938         55,062         92% <b>d. COUPMENT (Object Class 6d)</b> 100,000         44,938         55,062         92% <b>d. Cher Equipment</b> 40,000         40,000         -         0% <b>d. EQUIPMENT (Object Class 6d)</b> 100,000         248,331         21,669         9%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           2. Child and Family Services Supplies 5,000         2,198         2,802		Budget	Budget	Actual	% YTD
Hiring and Retention Bonus         1.802,580         1.802,580         1.802,580         274,137         107% <b>a</b> PERSONNEL (Object class 6a)         7,357,157         3,075,033         4,282,124         58% <b>b.</b> FRINGE BENEFITS (Object Class 6b)         7,377,157         3,075,033         4,282,124         58% <b>b.</b> FRINGE GDJect Class 6b)         3,137,914         299,199         2,838,715         90% <b>b.</b> FRINGE (Object Class 6c)         76,765         64,085         12,680         17% <b>C.</b> Travel (Object Class 6c)         76,765         64,085         12,680         17% <b>C.</b> TRAVEL (Object Class 6d)         100,000         4,938         55,062         55% <b>C.</b> Other Equipment         60,000         4,938         55,062         55% <b>C.</b> SUPPLIES (Object Class 6d)         100,000         44,938         84,625         91%           2. Other Equipment         40,000         26,031         21,669         9%           4. Other Supplies         1,000         1,000         -         0%           Child and Family Services Supplies (Includesclass         248,000         22,831         3,689         10%           Chid and Safety Supplies         1,000         1,	a. Salaries & Wages (Object Class 6a)				
Temporary 1013         256,921         (17,216)         274,137         107%           a. PERSONNEL (Object Class 6a)         7,367,157         3,075,033         4,282,124         68%           b. FRINGE BENEFITS (Object Class 6b)         3,137,914         299,199         2,838,715         90%           c. Travel (Object Class 6c)         3,137,914         299,199         2,838,715         90%           C. Travel (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           C. EQUIPMENT (Object Class 6d)         100,000         4,938         55,062         92%           4. Other Equipment         40,000         4,038         55,062         95%           C. DUPLIES (Object Class 6d)         100,000         44,938         55,062         95%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies, Software Upgrades, Compute         93,433         8,808         84,625         91%           4. Other Supplies, Software Upgrades, Compute         936,500         2,198         2,802         56%           Meath a Safety Supplies         1,000	Permanent 1011	5,297,656	1,289,669	4,007,987	76%
a.         PERSONNEL (Object class 6a)         7,357,157         3,075,033         4,282,124         58%           b. FRINGE BENEFITS (Object Class 6b)         Fringe Benefits         3,137,914         299,199         2,838,715         90%           C. Travel (Object Class 6c)         3,137,914         299,199         2,838,715         90%           C. Travel (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           1. Office Equipment         60,000         4,938         55,062         55%           6. SUPPLIES (Object Class 6d)         100,000         44,938         65,062         55%           0. Other Equipment         40,000         226,331         21,669         9%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,869         9%           4. Other Supplies         1,000         1,000         -         0%         Mealth and Safety Supplies         1,000         1,000         -         0%           Computer Supplies, Software Upgrades, Compute         36,500         32,811         3,689         10%           Health And Safety Supplies         5,000         2,100	Hiring and Retention Bonus	1,802,580	1,802,580	-	0%
b.         FRINGE BENEFITS (Object Class 6b)           Fringe Benefits         3,137,914         299,199         2,838,715         90%           D.         FRINGE (Object Class 6b)         3,137,914         299,199         2,838,715         90%           C. Travel (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6d)         00         4,938         55,062         92%           4. Other Equipment         60,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6d)         100,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6e)         1         0.000         -         0%           1. Office Equipment         0.000         1,000         -         0%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         1,000         1,000         -         0%           Computer Supplies, Software Upgrades, Compute         936,500         738,949         197,551         21%           Health Asfaty Supplies <t< td=""><td>Temporary 1013</td><td>256,921</td><td>(17,216)</td><td>274,137</td><td>107%</td></t<>	Temporary 1013	256,921	(17,216)	274,137	107%
Fringe Benefits         3,137,914         299,199         2,838,715         90%           b. FRINGE (Object Class 6c)         3,137,914         299,199         2,838,715         90%           C. Travel (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6d)         10         0.000         4,938         55,062         92%           4. Other Equipment         40,000         40,000         -         0%           6. SUPPLIES (Object Class 6d)         100,000         44,938         55,062         55%           6. SUPPLIES (Object Class 6d)         10,000         44,938         55,062         9%           1. Office Supplies         93,433         8,808         84,625         91%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         1,000         1,000         -         0%         Computer Supplies         1,000         1,000         -         0%           Meath and Safety Supplies         5,000         2,802         56%         Mental helath/Diasabilities Supplies         1,000	a. PERSONNEL (Object class 6a)	7,357,157	3,075,033	4,282,124	58%
b. FRINGE (Object Class 6b)         3,137,914         299,199         2,838,715         90%           C. Travel (Object Class 6c)         HS staft         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           C. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           I. Office Equipment         60,000         4,938         55,062         92%           4. Other Equipment         40,000         40,000         -         0%           d. EQUIPMENT (Object Class 6d)         100,000         44,938         55,062         95%           6. SUPPLIES (Object Class 6d)         1,000         -         -         0%           1. Office Supplies         1,000         1,000         -         0%           4. Other Supplies         1,000         1,000         -         0%           Health and Safety Supplies         5,000         2,188         2,802         56%           Health aleath/Diasabilities Supplies         1,000         1,000         -         0%           Health/Safety Supplies         5,000         5,000         -         0%           Household Supplies	b. FRINGE BENEFITS (Object Class 6b)				
c. Travel (Object Class 6c)         76,765         64,085         12,680         17%           d. EQUIPMENT (Object Class 6c)         76,765         64,085         12,680         17%           d. EQUIPMENT (Object Class 6d)         10,000         4,938         55,062         92%           d. Other Equipment         60,000         4,938         55,062         92%           d. Other Equipment         40,000         40,000         -         0%           d. EQUIPMENT (Object Class 6d)         100,000         44,938         55,062         55%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         1,000         1,000         -         0%         98         6.500         73,849         197,551         21%           Health and Safety Supplies         1,000         1,000         -         0%         98         2,000         2,000         -         0%           Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Disabilities Supplies         1,000         1,000         -         0%           Household Supplies         5,000         2,000         -         0%	Fringe Benefits	3,137,914	299,199	2,838,715	90%
HS staff         76,765         64,085         12,680         17%           c. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           d. EQUIPMENT (Object Class 6d)         0         4,000         4,933         55,062         92%           4. Other Equipment         60,000         4,938         55,062         55%           e. SUPPLIES (Object Class 6d)         100,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6d)         100,000         44,938         55,062         95%           1. Office Supplies         93,433         8,808         84,625         91%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         1,000         1,000         -         0%         Computer Supplies, Software Upgrades, Comput         936,500         738,849         197,551         21%           Health And Safety Supplies         1,000         1,000         -         0%         Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%         Employee Morale         36,500         32,811	b. FRINGE (Object Class 6b)	3,137,914	299,199	2,838,715	90%
c. TRAVEL (Object Class 6c)         76,765         64,085         12,680         17%           d. EQUIPMENT (Object Class 6d)         -         -         -         0%         -         0%         -         0%         -         0%         -         0%         -         0%         -         0%         0%         -         0%         -         0%	c. Travel (Object Class 6c)				
d. EQUIPMENT         (Object Class 6d)           1. Office Equipment         60,000         4,938         55,062         92%           4. Other Equipment         40,000         40,000         -         0%           d. EQUIPMENT (Object Class 6d)         100,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6e)         93,433         8,808         84,625         91%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         -         -         -         0%           Computer Supplies, Software Ugrades, Comput         936,500         738,949         197,551         21%           Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Diasabilities Supplies         1,000         1,000         -         0%           Household Supplies         5,000         5,000         -         0%           TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           7. CONTRACTUAL (Object Class 6f)         1         -         -         0%           1. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000 <t< td=""><td>HS Staff</td><td>76,765</td><td>64,085</td><td>12,680</td><td>17%</td></t<>	HS Staff	76,765	64,085	12,680	17%
1. Office Equipment         60,000         4,938         55,062         92%           4. Other Equipment         40,000         40,000         -0%           d. EQUIPMENT (Object Class 6d)         100,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6d)         93,433         8,808         84,625         91%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies, Software Upgrades, Comput:         936,500         738,949         197,551         21%           Health and Safety Supplies         1,000         1,000         -         0%           Computer Supplies, Software Upgrades, Comput:         936,500         23,198         2,802         56%           Mental helath/Diasabilities Supplies         5,000         2,198         2,802         56%           TOTAL Supplies         5,000         5,000         -         0%           Household Supplies         5,000         5,000         -         0%           Household Supplies Stepplies         1,000         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         1         -         -         0%         -         0%	c. TRAVEL (Object Class 6c)	76,765	64,085	12,680	17%
4. Other Equipment         40,000         40,000         -         0%           d. EQUIPMENT (Object Class 6d)         100,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6d)         93,433         8,808         84,625         91%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         -         -         -         0%           Health and Safety Supplies, Software Upgrades, Comput:         93,65,00         738,949         197,551         21%           Health/Safety Supplies, Software Upgrades, Comput:         5,000         2,198         2,802         56%           Mental helath/Diasabilities Supplies         1,000         10,000         -         0%           Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         2,000         -         0%           Health/Disabilities Services         -         -         0%           I. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           S. Training & Technical Assistance - PA11         -         -         -         0%	d. EQUIPMENT (Object Class 6d)				
d. EQUIPMENT (Object Class 6d)         100,000         44,938         55,062         55%           e. SUPPLIES (Object Class 6e)         -         -         -         -         -         0%           1. Office Supplies         2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         -         -         -         0%           Health and Safety Supplies         1,000         1,000         -         0%           Computer Supplies, Software Upgrades, Compute         936,500         738,949         197,551         21%           Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Diasabilities Supplies         1,000         1,000         -         0%           Household Supplies         5,000         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%           I Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%         -         0%           Leadership Trainings/Seminars/Worshops	1. Office Equipment	60,000	4,938	55,062	92%
e.         SUPPLIES (Object Class 6e)           1. Office Supplies         93,433         8,808         84,625         91%           2. Child and Family Services Supplies (Includesclass         248,000         226,331         21,669         9%           4. Other Supplies         -         -         -         0%           Health and Safety Supplies         1,000         1,000         -         0%           Computer Supplies, Software Upgrades, Compute         936,500         738,949         197,551         21%           Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Disasbilities Supplies         1,000         1,000         -         0%           Household Supplies         5,000         5,000         -         0%           Household Supplies         5,000         5,000         -         0%           Household Supplies         5,000         5,000         -         0%           I. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318	4. Other Equipment	40,000	40,000	-	0%
1. Office Supplies       93,433       8,808       84,625       91%         2. Child and Family Services Supplies (Includesclass       248,000       226,331       21,669       9%         4. Other Supplies       -       -       -       0%         Health and Safety Supplies       1,000       1,000       -       0%         Computer Supplies, Software Upgrades, Compute       936,500       738,949       197,551       21%         Health/Safety Supplies       5,000       2,198       2,802       56%         Mental helath/Diasabilities Supplies       1,000       1,000       -       0%         Household Supplies       5,000       5,000       -       0%         Household Supplies       5,000       5,000       -       0%         I. Adm Svcs (e.g., Legal, Accounting, Temporary Co       103,000       36,415       66,585       65%         2. Health/Consultant       64,500       7,741       56,759       88%         5. Training & Technical Assistance - PA11       -       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,667       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%	d. EQUIPMENT (Object Class 6d)	100,000	44,938	55,062	55%
2. Child and Family Services Supplies (Includesclass       248,000       226,331       21,669       9%         4. Other Supplies       -       -       0%         Health and Safety Supplies       1,000       1,000       -       0%         Computer Supplies, Software Upgrades, Comput       936,500       738,949       197,551       21%         Health/Safety Supplies       5,000       2,198       2,802       56%         Mental helath/Disasbilities Supplies       1,000       1,000       -       0%         Household Supplies       5,000       32,811       3,689       10%         Household Supplies       5,000       5,000       -       0%         TOTAL SUPPLIES (6e)       1,329,433       1,017,482       311,951       23%         f. CONTRACTUAL (Object Class 6f)       1       -       -       0%         Health/Disabilities Services       -       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,867       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%         Practice Based Coaching/Classroom Observatior       45,000       5,850       39,150       87% <td< td=""><td>e. SUPPLIES (Object Class 6e)</td><td></td><td></td><td></td><td></td></td<>	e. SUPPLIES (Object Class 6e)				
4. Other Supplies       -       -       -       0%         Health and Safety Supplies       1,000       1,000       -       0%         Computer Supplies, Software Upgrades, Compute       936,500       738,949       197,551       21%         Health/Safety Supplies       5,000       2,198       2,802       56%         Mental helath/Disabilities Supplies       1,000       1,000       -       0%         Employee Morale       36,500       32,811       3,689       10%         Household Supplies       5,000       5,000       -       0%         TOTAL SUPPLIES (6e)       1,329,433       1,017,482       311,951       23%         f. CONTRACTUAL (Object Class 6f)       1       -       -       0%         Health/Disabilities Services       -       -       -       0%         Health Consultant       64,500       7,741       56,759       88%       5         5. Training & Technical Assistance - PA11       -       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,867       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%         Practice Based Coaching	1. Office Supplies	93,433	8,808	84,625	91%
Health and Safety Supplies         1,000         1,000         -         0%           Computer Supplies, Software Upgrades, Comput         936,500         738,949         197,551         21%           Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Diasabilities Supplies         1,000         1,000         -         0%           Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%           TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         -         -         0%           1. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%           Health Consultant         64,500         7,741         56,759         88%           5. Training & Technical Assistance - PA11         -         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research <td>2. Child and Family Services Supplies (Includesclass</td> <td>248,000</td> <td>226,331</td> <td>21,669</td> <td>9%</td>	2. Child and Family Services Supplies (Includesclass	248,000	226,331	21,669	9%
Computer Supplies, Software Upgrades, Comput         936,500         738,949         197,551         21%           Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Diasabilities Supplies         1,000         1,000         -         0%           Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%           TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         -         -         -         0%           Health/Disabilities Services         -         -         -         0%           Health Consultant         64,500         7,741         56,759         88%           Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observatior         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. Deleg	4. Other Supplies	-	-	-	0%
Health/Safety Supplies         5,000         2,198         2,802         56%           Mental helath/Diasabilities Supplies         1,000         1,000         -         0%           Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%           TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         -         -         -         0%           1. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%           Health Consultant         64,500         7,741         56,759         88%           5. Training & Technical Assistance - PA11         -         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research         37,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Refl	Health and Safety Supplies	1,000	1,000	-	0%
Mental helath/Diasabilities Supplies         1,000         1,000         -         0%           Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%           TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         1         -         -         0%           1. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%           Health Consultant         64,500         7,741         56,759         88%           5. Training & Technical Assistance - PA11         -         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observatior         45,000         5,850         39,150         87%           Reflective Supervision         35,000         29,707         5,293         15%           7. D	Computer Supplies, Software Upgrades, Compute	936,500	738,949	197,551	21%
Employee Morale         36,500         32,811         3,689         10%           Household Supplies         5,000         5,000         -         0%           TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         1         -         -         0%           1. Adm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%           Health Consultant         64,500         7,741         56,759         88%           5. Training & Technical Assistance - PA11         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observation         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. D	Health/Safety Supplies	5,000	2,198	2,802	56%
Household Supplies5,0005,000-0%TOTAL SUPPLIES (6e)1,329,4331,017,482311,95123%f. CONTRACTUAL (Object Class 6f)11. Adm Svcs (e.g., Legal, Accounting, Temporary Co103,00036,41566,58565%2. Health/Disabilities Services0%Health Consultant64,5007,74156,75988%5. Training & Technical Assistance - PA110%Leadership Trainings/Seminars/Worshops52,18532,31819,86738%Demogtaphic/Data Research37,00012,59724,40366%Practice Based Coaching/Classroom Observatior45,0005,85039,15087%Family Development Credential/Reflective Practic25,0002,97075,29315%7. Delegate Agency Costs0%YMCA Delegate Agency PA222,549,1161,554,953994,16339%YMCA Delegate Agency PA208,000-0%8. Other Contracts0%New Partnership132,387125,7906,5975%KinderCare44,26219,84024,42255%Tiny Toes92,78741,38351,40455%YMCA-West763,265230,628532,63770%YMCA-East829,665268,794560,87168%	Mental helath/Diasabilities Supplies	1,000	1,000	-	0%
TOTAL SUPPLIES (6e)         1,329,433         1,017,482         311,951         23%           f. CONTRACTUAL (Object Class 6f)         1         1         4dm Svcs (e.g., Legal, Accounting, Temporary Co         103,000         36,415         66,585         65%           2. Health/Disabilities Services         -         -         -         0%           Health Consultant         64,500         7,741         56,759         88%           5. Training & Technical Assistance - PA11         -         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observatior         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. Delegate Agency Costs         -         -         0%           YMCA Delegate Agency PA22         2,549,116         1,554,953         994,163         39%           YMCA Delegate Agency PA20         8,000<	Employee Morale	36,500	32,811	3,689	10%
f. CONTRACTUAL (Object Class 6f)         1. Adm Svcs (e.g., Legal, Accounting, Temporary Co       103,000       36,415       66,585       65%         2. Health/Disabilities Services       -       -       0%         Health Consultant       64,500       7,741       56,759       88%         5. Training & Technical Assistance - PA11       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,867       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%         Practice Based Coaching/Classroom Observatior       45,000       5,850       39,150       87%         Family Development Credential/Reflective Practic       25,000       5,392       19,608       78%         Reflective Supervision       35,000       29,707       5,293       15%         7. Delegate Agency Costs       -       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840 <t< td=""><td>Household Supplies</td><td>5,000</td><td>5,000</td><td>-</td><td>0%</td></t<>	Household Supplies	5,000	5,000	-	0%
1. Adm Svcs (e.g., Legal, Accounting, Temporary Co       103,000       36,415       66,585       65%         2. Health/Disabilities Services       -       -       0%         Health Consultant       64,500       7,741       56,759       88%         5. Training & Technical Assistance - PA11       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,867       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%         Practice Based Coaching/Classroom Observatior       45,000       5,850       39,150       87%         Family Development Credential/Reflective Practic       25,000       5,392       19,608       78%         Reflective Supervision       35,000       29,707       5,293       15%         7. Delegate Agency Costs       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       <	TOTAL SUPPLIES (6e)	1,329,433	1,017,482	311,951	23%
2. Health/Disabilities Services       -       -       -       0%         Health Consultant       64,500       7,741       56,759       88%         5. Training & Technical Assistance - PA11       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,867       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%         Practice Based Coaching/Classroom Observatior       45,000       5,850       39,150       87%         Family Development Credential/Reflective Practic       25,000       5,392       19,608       78%         Reflective Supervision       35,000       29,707       5,293       15%         7. Delegate Agency Costs       -       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787	f. CONTRACTUAL (Object Class 6f)				
Health Consultant         64,500         7,741         56,759         88%           5. Training & Technical Assistance - PA11         -         -         0%           Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observatior         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. Delegate Agency Costs         -         -         0%           YMCA Delegate Agency PA22         2,549,116         1,554,953         994,163         39%           YMCA Delegate Agency PA20         8,000         8,000         -         0%           8. Other Contracts         -         -         -         0%           New Partnership         132,387         125,790         6,597         5%           KinderCare         44,262         19,840         24,422         55%           Tiny Toes         92,787         41,383	1. Adm Svcs (e.g., Legal, Accounting, Temporary Co	103,000	36,415	66,585	65%
5. Training & Technical Assistance - PA11       -       -       0%         Leadership Trainings/Seminars/Worshops       52,185       32,318       19,867       38%         Demogtaphic/Data Research       37,000       12,597       24,403       66%         Practice Based Coaching/Classroom Observatior       45,000       5,850       39,150       87%         Family Development Credential/Reflective Practic       25,000       5,392       19,608       78%         Reflective Supervision       35,000       29,707       5,293       15%         7. Delegate Agency Costs       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794	2. Health/Disabilities Services	-	-	-	0%
Leadership Trainings/Seminars/Worshops         52,185         32,318         19,867         38%           Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observatior         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. Delegate Agency Costs         -         -         -         0%           YMCA Delegate Agency PA22         2,549,116         1,554,953         994,163         39%           YMCA Delegate Agency PA20         8,000         8,000         -         0%           8. Other Contracts         -         -         -         0%           New Partnership         132,387         125,790         6,597         5%           KinderCare         44,262         19,840         24,422         55%           Tiny Toes         92,787         41,383         51,404         55%           YMCA-West         763,265         230,628         532,637         70%           YMCA-East         829,665         2	Health Consultant	64,500	7,741	56,759	88%
Demogtaphic/Data Research         37,000         12,597         24,403         66%           Practice Based Coaching/Classroom Observation         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. Delegate Agency Costs         -         -         0%           YMCA Delegate Agency PA22         2,549,116         1,554,953         994,163         39%           YMCA Delegate Agency PA20         8,000         8,000         -         0%           8. Other Contracts         -         -         -         0%           New Partnership         132,387         125,790         6,597         5%           KinderCare         44,262         19,840         24,422         55%           Tiny Toes         92,787         41,383         51,404         55%           YMCA-West         763,265         230,628         532,637         70%           YMCA-East         829,665         268,794         560,871         68%	5. Training & Technical Assistance - PA11	-	-	-	0%
Practice Based Coaching/Classroom Observatior         45,000         5,850         39,150         87%           Family Development Credential/Reflective Practic         25,000         5,392         19,608         78%           Reflective Supervision         35,000         29,707         5,293         15%           7. Delegate Agency Costs         -         -         -         0%           YMCA Delegate Agency PA22         2,549,116         1,554,953         994,163         39%           YMCA Delegate Agency PA20         8,000         8,000         -         0%           8. Other Contracts         -         -         -         0%           New Partnership         132,387         125,790         6,597         5%           KinderCare         44,262         19,840         24,422         55%           Tiny Toes         92,787         41,383         51,404         55%           YMCA-West         763,265         230,628         532,637         70%           YMCA-East         829,665         268,794         560,871         68%	Leadership Trainings/Seminars/Worshops	52,185	32,318	19,867	38%
Family Development Credential/Reflective Practive       25,000       5,392       19,608       78%         Reflective Supervision       35,000       29,707       5,293       15%         7. Delegate Agency Costs       -       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%	Demogtaphic/Data Research	37,000	12,597	24,403	66%
Reflective Supervision       35,000       29,707       5,293       15%         7. Delegate Agency Costs       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%	Practice Based Coaching/Classroom Observation	45,000	5,850	39,150	87%
7. Delegate Agency Costs       -       -       0%         YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%	Family Development Credential/Reflective Praction	25,000	5,392	19,608	78%
YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%	Reflective Supervision	35,000	29,707	5,293	15%
YMCA Delegate Agency PA22       2,549,116       1,554,953       994,163       39%         YMCA Delegate Agency PA20       8,000       8,000       -       0%         8. Other Contracts       -       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%	7. Delegate Agency Costs	-	-	-	0%
8. Other Contracts       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%	YMCA Delegate Agency PA22	2,549,116	1,554,953	994,163	39%
8. Other Contracts       -       -       0%         New Partnership       132,387       125,790       6,597       5%         KinderCare       44,262       19,840       24,422       55%         Tiny Toes       92,787       41,383       51,404       55%         YMCA-West       763,265       230,628       532,637       70%         YMCA-East       829,665       268,794       560,871       68%				-	0%
KinderCare44,26219,84024,42255%Tiny Toes92,78741,38351,40455%YMCA-West763,265230,628532,63770%YMCA-East829,665268,794560,87168%	8. Other Contracts	-	-	-	0%
KinderCare44,26219,84024,42255%Tiny Toes92,78741,38351,40455%YMCA-West763,265230,628532,63770%YMCA-East829,665268,794560,87168%	New Partnership	132,387	125,790	6,597	5%
Tiny Toes92,78741,38351,40455%YMCA-West763,265230,628532,63770%YMCA-East829,665268,794560,87168%	-	44,262	19,840		55%
YMCA-West763,265230,628532,63770%YMCA-East829,665268,794560,87168%					
<u>YMCA-East</u> 829,665 268,794 560,871 68%	•				

g. CONSTRUCTION (6g)	500,000	500,000	-	0%
h. OTHER (Object Class 6h)				
2. Bldg Occupancy Costs/Rents & Leases	500,000	55,923	444,077	89%
(Rents & Leases/Other Income)	-	1,328	(1,328)	0%
4. Utilities, Telephone	141,000	49,563	91,437	65%
5. Building and Child Liability Insurance	5,000	2,689	2,312	46%
6. Bldg. Maintenance/Repair and Other Occupancy	1,637,000	1,247,268	389,732	24%
8. Local Travel (55.5 cents per mile effective 1/1/20	25,000	3,968	21,032	84%
9. Nutrition Services	-	-	-	0%
Child Nutrition Costs	380,000	123,273	256,727	68%
(CCFP & USDA Reimbursements)	(60,000)	41,535	(101,535)	169%
13. Parent Services	-	-	-	0%
Parent Conference Registration - PA11	1,060	1,060	-	0%
PC Orientation, Trainings, Materials & Translation	1,000	1,000	-	0%
Policy Council Activities Child Care/Mileage Reimbursement	12,050 5,000	12,050 5,000	-	0% 0%
14. Accounting & Legal Services	<u>-</u>	-	-	0%
Auditor Controllers	3,000	(660)	3,660	122%
Data Processing/Other Services & Supplies	23,000	11,715	11,285	49%
15. Publications/Advertising/Printing	-	-	-	0%
Outreach/Printing	2,000	798	1,202	60%
Recruitment Advertising (Newspaper, Brochures) 16. Training or Staff Development	134,877	125,199	9,678	7% 0%
Agency Memberships (WIPFLI, Meeting Fees, N	19,000	- 13,713	- 5,287	28%
Staff Trainings/Dev. Conf. Registrations/Member	484,846	454,387	30,459	20 <i>%</i> 6%
Mental Health, Disabilities, Health and Safety Tr	146,525	145,356	1,169	1%
Family, Community and Parent Involvement	32,834	32,834	-	0%
17. Other	-	-	-	0%
Site Security Guards	40,000	23,662	16,338	41%
Dental/Medical Services	1,000	1,000	-	0%
Vehicle Operating/Maintenance & Repair	130,000	24,174	105,826	81%
Equipment Maintenance Repair & Rental	308,000	267,475	40,525	13%
Dept. of Health and Human Services-data Base (	10,000	4,110	5,890	59%
Other Operating Expenses (Facs Admin/Other ad	250,000	81,764	168,236	67%
Other Departmental Expenses	1,060,287	1,060,287	-	0%
h. OTHER (6h)	5,810,731	4,308,721	1,502,010	26%
I. TOTAL DIRECT CHARGES (6a-6h)	23,223,607	11,654,075	11,569,532	50%
j. INDIRECT COSTS	967,376	528,473	438,903	45%
k. TOTALS (ALL BUDGET CATEGORIES)	24,190,983	12,182,548	12,008,435	50%
Non-Federal Share (In-kind)	4,913,482	1,911,373	3,002,109	61%

# CONTRA COSTA COUNTY - COMMUNITY SERVICES BUREAU 2023 EARLY HEAD START PROGRAM BUDGET PERIOD JANUARY 2023 - JUNE 2024

# AS OF DECEMBER 2023

1	2	3	4	5
DESCRIPTION	Total Budget	Remaining Budget	Total YTD Actual	Should be 67% % YTD
a. PERSONNEL	4,440,409	3,155,649	1,284,760	29%
b. FRINGE BENEFITS	1,462,739	631,535	831,204	57%
c. TRAVEL	22,185	18,108	4,077	18%
d. EQUIPMENT	70,000	33,547	36,453	52%
e. SUPPLIES	576,000	479,409	96,591	17%
f. CONTRACTUAL	3,715,363	1,388,019	2,327,344	63%
g. CONSTRUCTION	-	-	-	0%
h. OTHER	4,754,604	4,414,650	339,954	7%
I. TOTAL DIRECT CHARGES	15,041,300	10,120,917	4,920,383	33%
j. INDIRECT COSTS	557,866	448,573	109,293	20%
k. TOTAL-ALL BUDGET CATEGORIES	15,599,166	10,569,490	5,029,676	32%
In-Kind (Non-Federal Share)	3,401,963	2,145,440	1,256,523	37%

## CONTRA COSTA COUNTY - COMMUNITY SERVICES BUREAU

## 2023 EARLY HEAD START PROGRAM BUDGET PERIOD JANUARY 2023 - JUNE 2024

## AS OF DECEMBER 2023

1	2	3	4	5
	Total	Remaining	Total YTD	Should be 67%
	Budget	Budget	Actual	% YTD
a. Salaries & Wages (Object Class 6a)				
Permanent 1011	2,864,923	1,581,269	1,283,654	45%
Hiring and Retention Bonus	970,620	-	-	0%
Temporary 1013	604,866	603,759	1,107	0%
a. PERSONNEL (Object class 6a)	4,440,409	3,155,649	1,284,760	29%
b. FRINGE BENEFITS (Object Class 6b)				
Fringe Benefits	1,462,739	631,535	831,204	57%
b. FRINGE (Object Class 6b)	1,462,739	631,535	831,204	57%
c. Travel (Object Class 6c)				
HS Staff	22,185	18,108	4,077	18%
c. TRAVEL (Object Class 6c)	22,185	18,108	4,077	18%
d. EQUIPMENT (Object Class 6d)	70,000	33,547	36,453	52%
e. SUPPLIES (Object Class 6e)				
1. Office Supplies	45,000	(10,184)	55,184	123%
2. Child and Family Services Supplies (Includesclassroom Sup	144,000	106,143	37,857	26%
4. Other Supplies	-	-	-	0%
Computer Supplies, Software Upgrades, Computer Replace	363,500	363,500	-	0%
Health/Safety Supplies	5,000	5,000	-	0%
Household Supplies	11,000	7,451	3,549	32%
Employee Health and Welfare costs (formerly Employee mo	7,500	7,500	-	0%
TOTAL SUPPLIES (6e)	576,000	479,409	96,591	17%
f. CONTRACTUAL (Object Class 6f)				
1. Adm Svcs (e.g., Legal, Accounting, Temporary Contracts)	62,000	34,079	27,921	45%
2. Health/Disabilities Services	-	-	-	0%
Health Consultant	23,050	6,890	16,160	70%
5. Training & Technical Assistance - PA11	-	-	-	0%
One Solution Technology	160,000	160,000	-	0%
Leadership Trainings/Seminars/Worshops	55,000	41,510	13,491	25%
Demogtaphic/Data Research	50,000	33,550	16,450	33%
Practice Based Coaching/Classroom Observation	40,000	26,396	13,605	34%
Family Development Credential/Reflective Practice	40,000	24,064	15,936	40%
Reflective Supervision	75,000	75,000	-	0%
8. Other Contracts	-	-	-	0%
New Partnership	486,803	486,803	-	0%
Aspiranet	1,024,205	64,429	959,776	94%
Crossroads	207,876	82,828	125,048	60%
KinderCare	323,502	118,240	205,262	63%
Tiny Toes	53,917	24,896	29,021	54%
YMCA (West)	434,291	102,608	331,683	76%
YMCA (East)	679,719	106,726	572,993	84%
f. CONTRACTUAL (Object Class 6f)	3,715,363	1,388,019	2,327,344	63%
g. CONSTRUCTION (6g)	-	-	-	0%
h. OTHER (Object Class 6h)				
2. Bldg Occupancy Costs/Rents & Leases	40,000	5,774	34,226	86%
4. Utilities, Telephone	12,000	(3,521)	15,521	129%
6. Bldg. Maintenance/Repair and Other Occupancy	1,062,000	860,754	201,246	19%
	, ,	,	, -	

7. Incidental Alterations/Renovations	450,202	450,182	20	0%
8. Local Travel (55.5 cents per mile effective 1/1/2012)	8,000	6,028	1,972	25%
9. Nutrition Services	-	-	-	0%
Child Nutrition Costs	6,500	6,238	262	4%
(CCFP & USDA Reimbursements)	(1,500)	(454)	(1,046)	70%
13. Parent Services	-	-	-	0%
Parent Conference Registration - PA11	3,000	3,000	-	0%
PC Orientation, Trainings, Materials & Translation - PA11	4,000	4,000	-	0%
Policy Council Activities	7,450	7,450	-	0%
Parent Activities (Sites, PC, BOS luncheon) & Appreciation	8,000	8,000	-	0%
Child Care/Mileage Reimbursement	3,000	3,000	-	0%
14. Accounting & Legal Services	-	-	-	0%
Auditor Controllers	3,500	1,087	2,413	69%
Data Processing/Other Services & Supplies	40,000	13,657	26,343	66%
15. Publications/Advertising/Printing	-	-	-	0%
Recruitment Advertising (Newspaper, Brochures)	117,123	115,307	1,816	2%
16. Training or Staff Development	-	-	-	0%
Agency Memberships (WIPFLI, Meeting Fees, NHSA, NAI	18,000	12,928	5,072	28%
Staff Trainings/Dev. Conf. Registrations/Memberships - P/	183,407	180,190	3,217	2%
Family, Community and Parent Involvement	27,500	26,498	1,002	4%
17. Other	-	-	-	0%
Site Security Guards	21,000	19,968	1,032	5%
Vehicle Operating/Maintenance & Repair	16,000	2,702	13,298	83%
Equipment Maintenance Repair & Rental	17,978	7,798	10,180	57%
Dept. of Health and Human Services-data Base (CORD)	1,000	1,000	-	0%
Other Operating Expenses (Facs Admin/Other admin)	80,000	56,619	23,381	29%
Comprehensive Services with State Child Development Prc	2,549,969	2,549,969	-	0%
h. OTHER (6h)	4,754,604	4,414,650	339,954	7%
I. TOTAL DIRECT CHARGES (6a-6h)	15,041,300	10,120,917	4,920,383	33%
j. INDIRECT COSTS	557,866	448,573	109,293	20%
k. TOTALS (ALL BUDGET CATEGORIES)	15,599,166	10,569,490	5,029,676	32%
Non-Federal Share (In-kind)	3,401,963	2,145,440	1,256,523	37%

# SUMMARY CREDIT CARD EXPENDITURE

			sency. Community Services Dureau	
			Month:	Dec 2023
Stat. Date		Amount	Program	Purpose/Description
12/22/2023	\$	371.16	HS Basic Grant	Other Travel Employees
12/22/2023	\$	371.16	EHS Basic Grant	Other Travel Employees
12/22/2023	\$	402.94	HS Basic Grant	Other Travel Employees
12/22/2023	\$	402.94	EHS Basic Grant	Other Travel Employees
12/22/2023	\$	392.44	HS Basic Grant	Other Travel Employees
12/22/2023	\$	392.44	EHS Basic Grant	Other Travel Employees
12/22/2023	\$	145.86	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	432.60	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	89.88	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	695.32	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	122.75	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	74.60	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	50.47	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	936.96	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	936.96	HS Basic Grant	Other Travel Employees
12/22/2023	\$	936.96	HS Basic Grant	Other Travel Employees
12/22/2023	\$	1,737.64	HS Basic Grant	Misc Services Supplies
12/22/2023	\$	291.33	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	340.07	Comm. Svc Block Grant	Misc Services Supplies
12/22/2023	\$	368.41	Comm. Svc Block Grant	Misc Services Supplies
12,22,2023	Ŷ	\$9,492.89		
12/22/2023	\$	179.00	Child Nutrition Food Services	Training & Registration
12/22/2023	\$	1,425.00	HS Basic Grant	Training & Registration
12/22/2023	\$	655.87	HS Basic Grant	Other Travel Employees
12/22/2023	\$	281.09	EHS T & TA	Other Travel Employees
12/22/2023	\$	655.87	HS Basic Grant	Other Travel Employees
12/22/2023	\$	281.09	EHS T & TA	Other Travel Employees
12/22/2023	\$	936.96		· ·
	\$	8.82	HS Basic Grant	Transportation & Travel
12/22/2023 12/22/2023	\$	209.95	EHS Basis Grant	Transportation & Travel
12/22/2023	Ş		EHS Basis Grant	Misc Services Supplies
12/22/2022	ć	\$4,633.65		Miss Osmisse Osmulies
12/22/2023	\$	115.96	GM III Site Costs	Misc Services Supplies
12/22/2023	\$	101.97	Balboa Site Costs	Misc Services Supplies
12/22/2023	\$	101.97	Crescent Park Site Costs	Misc Services Supplies
12/22/2023	\$	131.96	Crescent Park Site Costs	Misc Services Supplies
12/22/2023	\$	179.94	Crescent Park Site Costs	Misc Services Supplies
12/22/2023	\$	178.10	Balboa Site Costs	Misc Services Supplies
12/22/2023	\$	825.00	GM III Site Costs	Misc Services Supplies
12/22/2023	\$	85.47	Balboa Site Costs	Misc Services Supplies
12/22/2023	\$	85.47	Crescent Park Site Costs	Misc Services Supplies
12/22/2023	\$	66.97	Crescent Park Site Costs	Misc Services Supplies
		\$1,872.81		
12/22/2023	\$	1.57	Late Fee Charges	Office Exp

# Agency: Community Services Bureau

#### EHSD/CSB

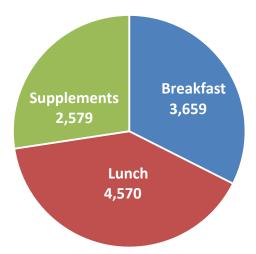
#### CHILD NUTRITION FOOD SERVICES

## CHILD and ADULT CARE FOOD PROGRAM MEALS SERVED - FY 2023-24

# **December 2023**



10.808 Meals Served



Claim Reimbursement Total: \$ 33,889